

LOCAL GOVERNING BODY

Thurday 8th July 2021 18:00

TEAMS MEETING

MINUTES

Present			
John Hannyngton - Chair	JH	Gill Pegg – Link Trustee	GP
Andrew Richardson- Head	AR		
Kate Davis	KD	Attending:	
Alex Steward	AS	Sarah Rankin – Clerk	SR
Tim Chaloner	TS		
Rebecca Shepherd	RS		
Laura Sayer	LS		

ACTIONS challenges **DECISIONS**

1. WELCOME, APOLOGIES AND DECLARATIONS

	ACTIONS
The Chair welcomed new community governor Tim Chaloner to the	
LGB. There were apologies from Kate Yarbo and Tom Burnett. There	
were no declarations.	

2. MINUTES OF THE MEETING OF 12th MAY - ACCURACY AND MATTERS ARISING

	ACTIONS
The minutes were checked for accuracy. KD requested an addition to	
the PP item: 'the annual amount received by schools per PP child has	
risen by £30 to £955. This is the first increase in 5 years'.	
The minutes were approved.	
Matters arising:	
Free School Meals: take up is encouraged sensitively. There have been	
several new applications this week.	
Governor monitoring: The challenges for monitoring next year were	
acknowledged. However AR and JH have now met to discuss the	
approach for 21/22 and it is hoped more governor monitoring can be	
achieved.	
Staff end of year event: A social will be held following students'	
departure on 21st July. JH to circulate a note to all staff to thank them	JH
for their tireless work over such a difficult year.	



3. HEAD TEACHER'S REPORT

	ACTIONS
AR presented the Head teacher's report. The following was noted:	
Sixth Form:	
 Main concerns – numbers in the Sixth Form. Current 	
applications at 104. The school is keeping in touch with all	
applicants and encouraging those whose second choice is SHS.	
 Strong online programme of drop ins and tasters with fairly 	
good uptake.	
 Covid absences have been challenging. 	
 Careers advisor working closely with RK on the futures event 	
taking place tomorrow.	
 Big hitting subjects: Criminology and psychology. 	
 Some courses will have to run with very low numbers. 	
Main school:	
Year 9 pathways:	
 Child development replaced by Health and Social Care to provide 	
transition from KS3 to KS4 and KS5	
 Offer expanded on vocational courses 	
 Excellent feedback from ABC who run the Level 1 motor and 	
horticulture: best year ever for SHS students and will be using	
work from SHS students for presentation to external examiners.	
Pathway 1 offer still focused on EBACC	
 FSM vouchers will be issued to cover the summer holidays 	
 Non-uniform day scheduled in the last week of term to support the foodbank 	
 Parents' evenings will continue online after Covid. Some 	
tweaking required but universally popular.	
 SMSC day – preparing Year 10s for the demands and stresses of 	
Year 11. Soul space workshops will be available.	
Duncan Baker visiting tomorrow	
 Counselling – new counsellor appointed to cope with demand 	
 Transition day: 24 students from Holt Primary have attended, 	
with transport put on by SHS. Next week – Sheringham Primary	
and Kelling Primary.	
Return to school	
AR advised that this will be staggered and that testing will be required	
as per DofE guidance. Zoning will be removed for the next academic	
year. Fogging will continue as will the encouragement of use of hand	
sanitiser.	
Staffing:	
A number of new staff are joining the school. It was noted that the	
NQT programme is now 2 years (and called ECT – Early Careers	



Teacher). All ECTs will need constant monitoring and coaching, putting	
pressure on teaching and staffing time. RS and LC confirmed as ECT	
mentors.	
Full time SENCO has been appointed for SHS.	
Governors asked who is taking on Jayne Melhuish's role following her	
retirement. AR advised that JM will still be involved with SMSC, PHSE	
and RHSE for one day a week. Other roles are being devolved to other	
members of staff.	
A number of long term staff are leaving the school. It was suggested	
that Governors write to leavers. JH TO ACTION	JH
Parent survey: 225 responses including positive feedback on staff	
accessibility, information availability and on recommending the school	
to others.	
Governors asked whether a further parent survey is planned and	
whether there are any actions from this survey. AR confirmed the	
nature of communication is being addressed to provide ease of access	
to documentation. Staff lists with roles are also being improved.	
A further parent survey will be conducted around October half term.	
Website: This will be moving to the Synergy format over the holidays.	
A photographer will be in attendance tomorrow. It was noted that	
Synergy websites tend to be more static, with social media used to	
disseminate updates and showcase celebrations.	

4. NNAT UPDATE - GP

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		ACTIONS
GP	and AR reported the following:	
	 Merger date – 1st September 	
	 NNAT accounts have been submitted. NNAT will cease to exist after the AGM in November. 	
	 Trustees at Synergy have been reviewing the recently published Ofsted sexual harrasment report. GP recommended all Governors read it and access the training via the DNEAT Trust. CLERK TO CIRCULATE. 	SR
	 New Synergy Trust staff handbook is being put together. Clearly set out. Some elements are left to individual schools such as marking policy and appraisal documentation All policies will be on the Hub following the merger GDPRis will no longer be employed. A new provider will work 	
	 with Jane Storey across the Trust. (Sentry) All cash transactions will go by Christmas with the removal of the reval machines. Parents will now have to pay in advance using Parent Pay. It was recognised that this will be difficult for some families. 	
	 Lockers: these will be changed from monetory deposits/keys to key code access. Staff to use single sign in to be used for EPM. 	



5. LGB TERMS OF REFERENCE AND SCHEME OF DELEGATION

	ACTIONS
The LGB considered the Synergy Scheme of Delegation and LGB	
overview documentation. It was agreed to add the following:	
Staff wellbeing and workload	
Pupil Premium	
Careers	
Health and Safety	
Attendance	

6. GOVERNOR MONITORING

	ACTIONS
Attendance:	
AS circulated the monitoring report from the meeting held with Sharon Ransome on 11 th May 2021. A multi-pronged approach to attendance was presented supported by strong backing from the SLT and student management. The following was noted: • Attendance target set at 96% • Figures for this year are affected by 2 students with low attendance due to long term health conditions. • Challenges with persistently absent children noted due to lack of support from outside agencies and reduced services. The importance of fostering good relationships with families and welcoming and rewarding children for being at school was	
 Strong and well resourced student management team monitor attendance closely. During the school closure, student managers engaged with vulnerable families and encouraged attendance at school alongside keyworkers' children. Pupil Premium is being used effectively to remove barriers to attendance such as lack of equipment or uniform. Positive reinforcement of good attendance in place via Attendance Awards. Governors acknowledged the outstanding system in place to monitor and improve attendance and the huge amount of work carried out by staff. 	
Governor monitoring plan:	
Discussed under Matters Arising.	



7. **BUDGET 21/22**

	ACTIONS
The budget for 21/22 was circulated prior to the meeting for	
information purposes. It was noted that this has now been approved	
by the Synergy Trust Board. The Head drew governors' attention to the	
following:	
 Central Services costs are now 5% of GAG, an increase of 2%. 	
Additional services include a more robust and extensive	
support network for middle leaders	
 New non-teaching roles such as the Executive Head for 	
Primaries are included	
 Improvement role across secondaries under discussion. 	
 New accounting system used (STAR) 	
Additional staff member in Synergy central team	
CIF (capital) bids no longer need to be submitted as the student	
body is now over 3000. It was noted however that there will	
now be 14 schools wanting to access funds for capital projects.	
It is hoped that projects will be prioritised and that NNAT	
schools will not be placed at the back of the queue.	
SHS CIF bid to repair crumbling lintels has been rejected but an	
appeal is in process. Emergency funds from Synergy may be	
requested if the appeal is unsuccessful.	
Governors asked what assumptions were used with regard to the	
financial forecasts. AR advised that a realistic forecast has been used.	
Increase in student numbers is modest due to the 2 year demographic	
dip at primary level. Appropriate salary increase % has been included,	
as in previous years. Assumptions have been made that some staff may	
retire.	

8. STAFF WELLBEING AND WORKLOAD

	ACTIONS
RS reported the following:	
 Staff are exhausted following a difficult term and year 	
 A staff survey will be carried out in October. It was noted that 	
this must be thoughtfully designed in consultation with the	
Unions.	
 A new charter on wellbeing produced by the DfE has been 	
discussed by the Head and RS. This document details the 11	
principles schools should implement as appropriate for the	
setting. This document will form the basis of future discussions	
with the SLT and will be circulated to governors for	RS
information.	
Governors discussed the staff survey. It was felt that this should be a	
positive, forward-looking exercise to look at staff priorities for	
improvement within the school community.	



9. SAFEGUARDING

	ACTIONS
The Chair reported the following:	
 The termly SCR audit took place with VC in May with little to 	
report. New staff inductions will be completed shortly.	
 Updates to the Keeping Children Safe in Education document 	
have been received and will be disseminated to all staff and	
governors in September.	
GP advised that an NCC template was used at Antingham and Stalham	
for the SCR audit and sugggested that the Chair use this next time in	JH
order to check the correct headings are being used.	
Safer Recruitment training: This is taking place on Thursday 23 rd and	
Friday 24 th September from 1pm – 5pm. JH and KD volunteered to	
attend.	
LS asked how much communication and parental engagement is	
present with regard to the recent Ofsted sexual harrassment in	
schools report. The Head advised that awareness is raised via	AR
Parentmail. AR to check whether statutory obligations are present.	AK

10. GDPR KPIs

	ACTIONS
AR advised that there have been 3 reportable incidents since March.	
Two were minor breaches that have been closed and a third involved a	
loss of permissions to access to the SLT folder on the school network.	
AR explained that advice was received from GDPRis confirming that	
this is non-reportable breach as the folder is internal. However the	
school decided to report the incident given that it could have caused	
distress and harm.	

11. POLICIES

	ACTIONS
Governors received the recently approved RSHE and Careers policies	
and were reminded of the importance of familiarity with both policies,	
given their significance on the school agenda.	

12. RISK REGISTER

	ACTIONS
The updated Risk Register was circulated to governors for information.	
LS was thanked for her work on this task alongside the Head.	
This item is now closed.	



13. MEETING DATES 21-22

	ACTIONS
These were discussed and agreed to be held on Thursdays at 6pm.	
Clerk to circulate dates.	SR

14. A.O.B.

	ACTIONS
Ihasco GDPR and Cyber Security training: The Clerk reminded	
governors to complete this online training.	
Link Trustee: It was confirmed that following the merger GP would no	
longer attend the SHS governing body as Link Trustee. GP was thanked	
for her contributions to the school over many years. GP will remain a	
Director on the Synergy Trust Board.	

With no other business, the Chair closed the meeting at 8pm.